

THE CORPORATION OF THE VILLAGE OF SLOCAN
BYLAW NO. 670

BEING A BYLAW TO ADOPT A FIVE-YEAR FINANCIAL PLAN FOR THE YEARS
2019 - 2023

WHEREAS Section 165 of the *Community Charter*, requires Municipal Councils to annually prepare and adopt, by Bylaw, a five-year financial plan;

AND WHEREAS the Council of the Corporation of the Village of Slocan has reviewed, prepared and solicited public input on the attached five-year financial plan;

NOW THEREFORE the Council of The Corporation of the Village of Slocan in open meeting assembled, enacts as follows:

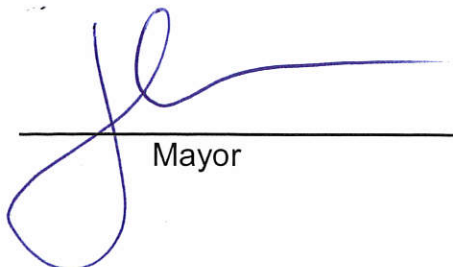
1. Schedule "A" attached to and forming part of this Bylaw is hereby adopted as the Financial Plan for the Village of Slocan for the five-year period starting January 1, 2019.
2. Schedule "B" attached to and forming part of this Bylaw is hereby adopted as the Revenue Policy Disclosure Requirement for the five-year period starting January 1, 2019.
3. If any section, subsection, sentence, clause or phrase of this Bylaw is for any reason held to be invalid by the decision of any court of competent jurisdiction, the invalid portion shall be severed and the part that is invalid shall not affect the validity of the remainder.
4. Bylaw #660 and the amendments thereto are hereby repealed.
5. This Bylaw shall come into full force and effect on the final adoption thereof.
6. This Bylaw may be cited, for all purposes, as the **"Financial Plan (2019-2023) Bylaw No. 670, 2019"**.

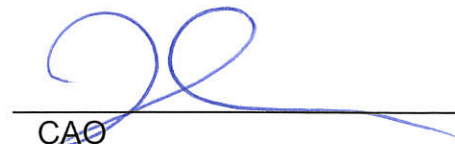
READ A FIRST TIME the 8th day of MAY, 2019;

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READ A FIRST TIME the 8th day of MAY, 2019;

FINALLY PASSED AND ADOPTED the 13th day of MAY, 2019.



Mayor

CAO

2019-2023 FIVE YEAR FINANCIAL PLAN

SCHEDULE A

REVENUES	2019	2020	2021	2022	2023
Property Taxation	178,858	180,931	183,066	185,265	187,530
Sale of services	69,600	69,600	69,600	69,600	69,600
Other revenue own sources	23,100	23,100	23,100	23,100	23,100
Investment income	22,000	22,000	22,000	22,000	22,000
Grants - unconditional	361,000	361,000	361,000	361,000	361,000
Grants - conditional	1,015,250	5,377,500	95,000	95,000	98,000
Collections for Other Agencies	207,421	209,495	211,590	213,706	215,843
Total General	1,877,229	6,243,626	965,356	969,671	977,073
Water: User Fees	110,764	114,087	117,510	121,035	124,666
Hydro	-		250,000	250,000	250,000
Total Consolidated Revenues	1,987,993	6,357,713	1,332,866	1,340,706	1,351,739

2019-2023 FIVE YEAR FINANCIAL PLAN

SCHEDULE A

EXPENSES	2019	2020	2021	2022	2023
General Government	287,430	244,991	252,666	256,456	260,303
Protective Services	109,100	1,117	4,133	1,195	4,213
Transportation Services	225,079	218,305	221,580	224,903	228,277
Environmental health services	20,190	20,493	20,800	21,112	21,429
Public health and welfare	8,691	8,821	8,954	9,088	9,224
Recreation and cultural services	96,732	77,883	79,051	80,237	81,441
Interest and other debt charges	2,500	4,000	47,520	47,520	47,520
Payments to Other Agencies	207,421	209,495	211,590	213,706	215,843
Total General Operations	957,143	785,105	846,294	854,217	868,250
Water Operations	87,886	64,904	69,938	66,987	71,992
Hydro Operations	-	-	72,237	73,321	74,420
Total Operations	1,045,029	850,009	988,469	994,525	1,014,662
Amortization	107,109	199,448	201,941	204,465	207,021
Surplus (deficit)	835,855	5,308,256	142,456	141,716	130,056
Add back:					
Amortization	107,109	199,448	201,941	204,465	207,021
Principal payments on Municipal Debt	8,500	26,000	133,051	133,051	133,051
Capital Expenditures					
General	530,015	95,925	19,225	10,000	10,000
Hydro	500,000	3,162,000	25,000	25,000	25,000
Water	166,100	4,000,000	-	-	-
Total Capital Expenditures	1,196,115	7,257,925	44,225	35,000	35,000
Proceeds from Borrowing	130,000	1,480,000	-	-	-
Transfer to / from Reserves					
Transfer to General Reserves	6,000	48,775	86,775	94,000	93,000
Transfer to Utility Reserves	-	45,183	-	2,478	5,104
Transfer from General Reserves	(48,000)	-	-	-	-
Transfer from Utility Reserves	(67,222)	-	(5,998)	-	-
Total Transfer to (from) Reserves	(109,222)	93,958	80,777	96,478	98,104
Transfers to (from) operating surplus	(22,429)	(390,179)	86,344	81,652	70,922
Financial Plan Balance	-	-	-	-	-

2019-2023 FIVE YEAR FINANCIAL PLAN

SCHEDULE A

CAPITAL FUNDS

COMPONENTS	2019	2020	2021	2022	2023
Sources of Funds					
Community Works Grant	130,500	49,225	34,225	25,000	25,000
General Operating fund	89,015	10,000	10,000	10,000	10,000
Water Operating fund	38,878	-	-	-	-
Utility Reserves	67,222	-	-	-	-
Other Reserves	48,000	-	-	-	-
Allocation from Surplus	-	432,000	-	-	-
Borrowing	130,000	1,480,000	-	-	-
Government Grants	692,500	5,285,500	-	-	-
Total Sources	1,196,115	7,256,725	44,225	35,000	35,000
Expenditures					
General	530,015	95,925	19,225	10,000	10,000
Hydro	500,000	3,162,000	25,000	25,000	25,000
Water	166,100	4,000,000	-	-	-
Total Expenditures	1,196,115	7,257,925	44,225	35,000	35,000

SCHEDULE “B” – 2019-2023 Five Year Financial Plan

Revenue Policy:

The revenue policy will provide direction on how Council chooses to fund the expenditures of the Village, distribute property taxes among the property taxes and use permissive tax exemptions.

Revenue Sources

Table 1

Revenue Source	% of Total Revenue
Property Value Tax	9%
Sale of Services	6%
Revenue From Own Sources	6%
Unconditional Grants	19%
Conditional Grants	54%
Transfers From Own Reserves/Funds	6%
Total	100%

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2019.

Grants also provide a source of revenue to the municipality. Sales of service and Utility User Fees provide revenue for the municipality on a user-pay basis.

Policy:

Council is committed to examining economic development opportunities and investigating alternative revenue sources, such as the micro hydro project, in order to reduce historical reliance on property taxes to fund municipal services. The operation of the water utility and solid waste collection and disposal are self-funded through user fees.

Objectives:

- To maximize a user-pay cost structure wherever possible.
- To maximize the use of grant funding for infrastructure and service upgrades.

Proportion of Taxes Allocated to Classes

With the loss of the Springer Creek Forest Products Ltd. the Village of Slocan's tax base is now primarily residential and therefore the majority of the tax burden falls on the residential homeowners.

Policy:

It is the policy of Council to shift the tax burden from Property Class 04 (Major Industrial) to Class 01 (Residential) to help absorb the revenue loss from the closure of Springer Creek Forest Products – Class 04 (Major Industrial).

In order to preserve and encourage business in Slocan the tax rate multiple for Class 06 remains at 2018 levels.

Objective:

- As a result of the reduction in the assessment rate for Property Class 04 (Major Industry); Property Class 01 (Residential) should be the first to absorb any such shifts.
- Where possible, revenues from user fees and charges should be used to help offset the burden on the entire property tax base as a result loss of assessment values of Property Class 04 (Major Industrial).

Permissive Tax Exemptions

Council provides permissive tax exemption to not-for-profit organizations that form a valuable part of the community. These include religious institutions and the community services society.

Policy:

Council will continue to support local not-for-profit organizations that provide benefits to the community as a whole and are eligible under the Community Charter through permissive tax exemptions.

Objective:

To provide permissive tax exemption to not-for-profit organizations that benefits the overall well-being of the community.